

2.0 GOVERNANCE AND MANAGEMENT

2.9 DELEGATION OF AUTHORITY AND RESPONSIBILITY

The Board must appoint the Superintendent of Schools as its Chief Executive Officer (CEO) to manage the operations of the Division.

The Board must:

- 2.9.1 Delegate the Superintendent/CEO the authority and responsibility to manage the operations of the Division.
- 2.9.2 Support the Superintendent/CEO in fulfilling the legislated responsibilities of a Superintendent of Schools.
- 2.9.3 Hold the Superintendent/CEO accountable for achieving and complying with the policies that apply to the system.
- 2.9.4 Hold the Superintendent/CEO accountable for supporting the Board in achieving and complying with the policies that apply to the Board.
- 2.9.5 Review and approve annual targets proposed by the Superintendent/CEO for achieving the System Goals established by the Board.
- 2.9.6 Permit the Superintendent/CEO to delegate authority and responsibility and to provide resources to other staff, and to hold them accountable.
- 2.9.7 Outline, in policy, the scope of choice given to the Superintendent/CEO.
- 2.9.8 Direct the Superintendent/CEO only through decisions made as a corporate body.



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Without restricting the very broad delegation of authority as noted above, the Superintendent/CEO must:

2.9.9 Enhance student learning by

- a) Providing leadership in all matters relating to education in the Division.
- b) Providing every opportunity for students in the Division to meet or exceed the standards of education set by the Minister.
- c) Putting the conditions in place to create learning environments that contribute to the development of skills and habits necessary for the world of work, post-secondary studies, life-long learning and citizenship.
- d) Providing leadership in fostering conditions that promote the improvement of educational opportunities for all students.
- e) Providing leadership in implementing education policies established by the Minister and the Board.

2.9.10 Enhance student welfare by

- a) Putting the conditions in place so that each student is provided with a welcoming, caring, respectful and safe learning environment that respects diversity and fosters a sense of belonging.
- b) Putting the conditions in place so that the social, physical, intellectual, cultural, and emotional growth needs of students are met in the overall school environment.
- c) Putting the conditions in place to enhance the safety and wellbeing of students while participating in school programs or while being transported on transportation provided by the Division.
- d) Putting the conditions in place to have facilities that adequately accommodate Division students.



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2.9.11 Demonstrate fiscal responsibility by

- a) Monitoring the fiscal management of the Division by the Associate Superintendent of Finance (Secretary-Treasurer) to confirm it is in accordance with the terms or conditions of any funding received by the Board under the Education Act or any other Act.
- b) Monitoring the Division to confirm it operates in a fiscally responsible manner, including adherence to recognized accounting procedures.
- c) Directing the preparation and the presentation of the budget.
- d) Monitoring the Board to confirm it has current and relevant financial information.
- e) Directing the preparation of the Three-Year Capital Plan for submission to the Board.
- f) Reviewing, annually, the Transportation and Student Fee as per School Fees and Costs and School Transportation Regulation.

2.9.12 Enhance personnel management by

- a) Having overall authority and responsibility for all personnelrelated matters, except the mandates for collective bargaining and those personnel matters precluded by legislation, collective agreements or Board policy.
- b) Monitoring the performance of all staff and ensure appropriate evaluation processes are in place.
- c) Facilitating professional development and training sessions for staff.
- d) Monitoring the coordination and integration of human resources within the Division.
- e) Monitoring that each staff member is provided with a welcoming, caring, respectful and safe working environment that respects diversity and fosters a sense of belonging.
- f) Having authority to suspend or terminate a teacher as per the Education Act. (Board Motion 08-03-15079)



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- 2.9.13 Monitor policy/administrative procedures by
 - a) Providing leadership in the planning, development, implementation and evaluation of Board policies.
 - b) Developing and keeping current an Administrative Procedures Manual that is consistent with Board policy and provincial policies, regulations and procedures.
- 2.9.14 Foster Superintendent/CEO/Board Relations by
 - a) Engaging in and maintaining positive, professional working relations with the Board.
 - b) Respecting and honouring the Board's role and responsibilities and facilitate the implementation of that role as defined in Board policy.
 - c) Attending all Board meetings and make recommendations on matters requiring Board action.
 - d) Providing the information and counsel which the Board requires to perform its role.
 - e) Keeping the Board informed on sensitive issues in a timely manner.
 - f) Attending, and/or designating, administrative attendance at all committee meetings.
 - g) Demonstrating respect, integrity and support, which is conveyed to the staff and community.
- 2.9.15 Enhance strategic planning and reporting by
 - a) Leading a Strategic Planning engagement process that includes input from all Division stakeholders.
 - b) Assisting the Board in determining the present and future educational needs of the Division through the development of short-and long-range plans.
 - c) Involving the Board in the approval of process and timelines; opportunity for Board establishment of strategic priorities and key results early in the process; final Board approval.
 - c) Implementing plans as approved.
 - d) Reporting regularly on results achieved.
 - e) Developing the Annual Education Results Report for Board approval.



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- 2.9.16 Demonstrate organizational management by
 - a) Utilizing effective organization skills to result in Division compliance with all legal, Ministerial and Board mandates and timelines.
 - b) Reporting to the Minister with respect to matters identified in and required by the Education Act and provincial legislation.
 - c) Reviewing, modifying, and maintaining an organizational chart which accurately delineates lines of authority and responsibility.
 - d) Building an organizational structure and promoting a Division culture which facilitates positive results, effectively handles emergencies and deals with crisis situations in a team-oriented, collaborative and cohesive fashion.
- 2.9.17 Enhance communications and community relations by
 - a) Taking appropriate actions to develop and maintain open, transparent, positive internal and external communications.
 - b) Putting the conditions in place, including but not limited to community consultations, to enhance parents' level of satisfaction with the services provided and the responsiveness of the Division.
 - c) Maintaining effective relationships within the system and the community served by the system.
 - d) Acting as the Head of the organization for the purposes of the Freedom of Information and Protection of Privacy (FOIP) Act.
 - e) In consultation with the Board Chair, serving as a spokesperson for the Division for the media and public in order to keep the Division's messages consistent and accurate.
- 2.9.18 Demonstrate leadership by
 - a) Practicing leadership in a manner that is viewed positively and has the support of those with whom the Superintendent/CEO works most directly in carrying out the directives of the Board and the Minister.
 - b) Developing and maintaining positive and effective relations with provincial and regional government departments and agencies.
 - c) Demonstrating, through actions, that meaningful collaboration arises from relationships built on trust, honesty and respect.